



Personal information

Surname and First Name	Vecchi, Giancarlo
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Nationality	Italian
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Date of birth	11/09/1958
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Work experience

• Dates (from – to)	From 2008 -
• Name and address of employer	University: Polytechnic of Milan
• Type of business or sector	Department of Architecture and Urban Studies
• Occupation or position held	Full time Researcher (confirmed)
• Main activities and responsibilities	Public policy analysis - Modernization of public administration policies - Institutional capacity building - Evaluation of public policies - Decisional processes - Urban policies and territorial innovation

• Dates (from – to)	1997-2008
• Name and address of employer	IRS Milan (Italy)
• Type of business or sector	Research and consultant in public policies
• Occupation or position held	Vice President (from 2007 until 2010) - Area Director
• Main activities and responsibilities	Institution and Administrative capacity: evaluation, european and national projects, etc.

• Dates (from – to)	1992-1996
• Name and address of employer	IRS Milan (Italy)
• Type of business or sector	Research and consultant in public policies
• Occupation or position held	Researcher
• Main activities and responsibilities	Public policy evaluation, administrative reforms

• Dates (from – to)	From 1985 to 1992
• Name and address of employer	Trends Studio Associato, Parma (Italy)
• Type of business or sector	Professional consultants for local government
• Occupation or position held	Partner
• Main activities and responsibilities	Planning policies, performance indicators for local government

Education and training

• Dates (from – to)	october 1979-june 1985
• Name and type of organisation providing education and training	University of Bologna, faculty of Political Sciences
• Principal subjects/occupational skills covered	Public policy analysis, political sciences, administrative sciences, etc.
• Title of qualification awarded	Degree cum Laude in Political Sciences
• Level in national classification (if appropriate)	

• Dates (from – to)	january 1988-october 1991
• Name and type of organisation providing education and training	University of Bologna, Faculty of Law
• Principal subjects/occupational skills covered	Italian and european institutional structures, italian and european regional policies, etc.
• Title of qualification awarded	Post-Degree in Administration Law and Administration Sciences
• Level in national classification (if appropriate)	

Personal skills and competences *Acquired in the course of life and career but not necessarily covered by formal certificates and diplomas.*

Mother tongue	Italian
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Other languages

	English
• Reading skills	good
• Writing skills	good
• Verbal skills	good

<p>Social skills and competences <i>Living and working with other people, in multicultural environments, in positions where communication is important and situations where teamwork is essential (for example culture and sports), etc.</i></p>	<p>Advanced experience in teaching, skills in academic and training contexts. Good experience in coordinating large and complex teams, developed in directing national and european projects in the area of administrative modernisation and interim evaluation of structural funds [Describe these competences and indicate where they were acquired.]</p>
<p>Organisational skills and competences <i>Coordination and administration of people, projects and budgets; at work, in voluntary work (for example culture and sports) and at home, etc.</i></p>	<p>Good experience in coordinating large and complex teams, developed in directing national projects in the area of administrative modernisation and interim evaluation of structural funds Good experience in elaborate and directing project in position in wich scientific and managerial skill are both important Competences: public policy analysis and evaluation research institutional and administrative modernisation Local development policies, capacity building policies, partnership development, [Describe these competences and indicate where they were acquired.]</p>
<p>Technical skills and competences <i>With computers, specific kinds of equipment, machinery, etc.</i></p>	<p>Software to support decision processes, like expert choice, electre [Describe these competences and indicate where they were acquired.]</p>
<p>Artistic skills and competences <i>Music, writing, design, etc.</i></p>	<p>- [Describe these competences and indicate where they were acquired.]</p>
<p>Other skills and competences <i>Competences not mentioned above.</i></p>	<p>[Describe these competences and indicate where they were acquired.]</p>
<p>Driving licence(s)</p>	<p>YES</p>
<p>Additional information</p>	<p>[Include here any other information that may be relevant, for example contact persons, references, etc.]</p>
<p>Annexes</p>	<p>[List any attached annexes.]</p> <ol style="list-style-type: none"> 1. Other Professional Qualifications 2. Recent relevant work carried on 3. Main Publications

1. Other Professional Qualifications

- 2002-2003: President of Italian Evaluation Society (Associazione italiana di valutazione)
- 2005-2007: President of Associazione per la ricerca sociale (Social research association)
- 1999-2004: Professor of Public Policy Analysis at University of Florence, Faculty of Political Science
- 2005-2008: Professor of Public Policy Evaluation at University of Milan “Statale”, Faculty of Political Science
- 2005-2006: Co-leader of the Master “Local development policies”, University of Parma and University of Cosenza
- 1996-today: Member of the Evaluation Committee (Nucleo di Valutazione) of the University of Neaples “Federico II”
- 2009-2011: director of the Polytechnic of Milan Master: Development Policies and Sustainability of Mountain Areas (in cooperation with Regione Lombardia Administration and Irealp).

2. Recent relevant work carried on:

- "Innovations in Italian public administration. Analysis of the cases selected for the Innovation Award 1993". Report for SPA Ricerche, Milano
- "The use of performance-pay in Italian public administration". Research for Dipartimento della Funzione Pubblica-Presidenza del Consiglio dei Ministri
- Implementation of a Control and Evaluation System concerning the Environmental Policies of Regione Emilia-Romagna
- "Cases of inter-institutional cooperation at the local government level". Research for IRER-Regione Lombardia
- Report on the reforms of public administration in Italy (1992-1994). Research for G. Agnelli Foundation.
- Urban Audit Project: quality of life in Italian cities (EU DGXVI).
- Decision making process in Italian local authorities: the case of Provincia di Bologna.
- Effectiveness, quality and efficiency in municipal policies: The case of Italian major cities. A benchmarking exercise.
- Regeneration policies in Italian cities. Evaluation of Progetto Speciale Periferie in Turin.
- Evaluation of EU Programme: the constitution of regional evaluation bodies in Italy. The case of Molise Regional Government and Sicily Regional Government.
- Monitoring and evaluation studies of IFTS-Fortis Program in Emilia-Romagna Region
- Interim evaluation of the implementation of Structural Funds in Calabria region (2000-2008)
- Interim Evaluation of Pic Interreg Italy-Swiss (2002-2009)
- Scientific Coordination of the Project: I Successi di Cantieri, Italian department of administration (2001-2005)
- Member of the team of the project: Updating Means (2003-2004) (reformulation of the Guide to support the evaluation of EU Structural Funds / DG Regio)
- Scientific member of the Italian team: Eipa, Caf 2006
- Evaluation of the Economic Evaluation Activities of the DG Economic and Financial Affairs – European Commission (2005-07)
- Scientific member of the project: "Italian Quality Award for Public Administration", First Edition (2006) and second Edition (2008) – (Italian Ministry of Public Administration)
- Scientific member of the project: "Adapting CAF to the Italian Justice Sector" (2008-09) - (Italian Ministry of Public Administration)
- Scientific member of the project: "Adapting CAF to the Italian Universities" (2008-09) - (Italian Ministry of Public Administration and CRUI/Foundation of the university rectors)
- Scientific member of the project: "Diffusion of Best Practices in the Italian Justice sector" (2008-09) – (Italian Ministry of Public Administration and Italian Ministry of Justice)
- Scientific member of the project: "Rewarding Results in Public Administration" (Italian Ministry of Public Administration) (2008-09)
- Research: Ten Years of Environmental Impact Assessment in Lombardia Region: six case studies of decisional processes (2009-10)
- Application of CAF and Performance Measurement Instruments to the Milan Court of Justice (Tribunale di Milano), Milan Court of Appeal (Corte d'Appello di Milano), Milan Prosecutor Office (Procura della Repubblica di Milano) (2010-2012)
- Scientific coordinator of the project: "Diffusion of Best Practices in the Italian Justice sector" for the monitoring and evaluation phase (2011-current) – (Italian Ministry of Public Administration)

3. Main Publications

Giancarlo Vecchi, ed., "Un nuovo comune per i diritti dei cittadini: riforme e innovazioni", in *Regione e Governo locale*, n. 3, 1990, pp. 273-433 (*Reforms and innovations in the Italian local government*).

"Superare il rifiuto. Conflitti ambientali e capacità decisionale: esperienze straniere di management dei processi di localizzazione di infrastrutture 'socialmente indesiderate' ", (*Environmental conflicts and decisions efficacy. Cases of success in the field of waste facilities siting*) in *Il Nuovo Governo Locale*, n. 2, 1992, pp. 103-127.

Environmental policy of local authorities in Italy, 1992, Paris, Bipe Conseil.

Bruno Dente e Giancarlo Vecchi, "Il settore pararegionale. Enti, aziende e società a partecipazione regionale", (*The sector of regional public institutions. Agencies and public or public/private enterprises with direct regional involvement*), in: Cinsedo, ed., *Rapporto sulle regioni*, 1994.

- IRS, *L'uso dei fondi di incentivazione alla produttività nella pubblica amministrazione italiana*, Quaderno n. 22 del Dipartimento della funzione pubblica, (*The use of performance-pay in italian public administration*), Roma, 1994.
- “L'amministrazione nella XI Legislatura”, di Chiara Lacava e Giancarlo Vecchi in *Report on public administration's reforms in Italy 1992-1994*, 1995.
- “La valutazione e il controllo strategico” (*Strategic evaluation and control*) in Dente B. e Azzone G., *Valutare per governare (Evaluating to govern)*, Milano, Etas, 1999.
- “La valutazione delle politiche pubbliche” (“Public Policy Evaluation”), in Morisi M. e Lippi A., *Manuale di Scienza dell'Amministrazione: la valutazione (Handbook of Administrative Science: Evaluation)*, Torino, Giappichelli, 2001.
- “Institutional and administrative capacity”, in *Updating Means*, the new guide to evaluating socio-economic development programmes, elaborate for EU Commission by a group of experts coordinated by Tavistock Institute, GHK, Irs, 2003.
- “Politiche di sviluppo locale e capacità amministrativa. Una riflessione per la costruzione di un modello interpretativo a supporto delle ricerche di valutazione”, in *Rassegna Italiana di Valutazione*, 2004.
- Strumenti per la pianificazione integrata del cambiamento nelle amministrazioni pubbliche, (Instruments for Change Management in Public Sector Administrations)* a cura di Giancarlo Vecchi e Rosa Giolitti, Collana “Cantieri” del Dipartimento della funzione pubblica, Soveria Mannelli, Rubettino, 2004.
- “Il monitoraggio e la valutazione intermedia di programmi complessi: una sfida metodologica e professionale”, (*Monitoring and Interim Evaluation in Complex Programmes*), in *Rassegna Italiana di Valutazione*, n. 34, 2006, pp. 21-26.
- “La misurazione delle performance per migliorare le politiche e le strategie”, (*Measuring performances to improve policies and strategic planning*) in AAVV *Misurare per decidere*, Soveria Mannelli, Rubettino, 2006, pp. 76-119 (collana Dipartimento della funzione pubblica – I Manuali)
- Definire le politiche e monitorare i risultati, (Defining policies and monitoring results)*, G. Vecchi and G. Gioioso, eds, Manuali del Dipartimento della funzione pubblica, Soveria Mannelli, Rubettino, 2008.
- “I Programmi di diffusione e promozione dell'innovazione sostenuti dal Dipartimento della Funzione pubblica” in Butera F. e Dente B., a cura di, *Change management nelle Pubbliche amministrazioni: Una proposta*, Milano, Angeli, 2009, pp. 89-119.
- “Valutazione delle performances e valutazione delle risorse umane. Proposte per l'utilizzo della riforma Brunetta”, in Urbani G., a cura di, *Valutare le pubbliche amministrazioni: tra organizzazione e individuo*, Milano, Angeli, 2010, pp. 80-101.
- “Systemic Or Incremental Path Of Reform? The Modernization Of The Judicial System In Italy”, in *International Journal for Court Administration*, vol. 5(1), 2013, pp. 64-87.
- “La modernizzazione del sistema giudiziario italiano: dal modello top-down alla governance locale? Il nuovo ruolo dei territori nel sostegno all'innovazione degli uffici giudiziari” in *Studi Organizzativi*, fascicolo 1, 2013, pp. 150-190.
- “Studying Good Practices to Lesson-Drawing and Transfer: Introduction to the Causal Mechanisms Approach. A proposal for Exchanges Among European Networks on Time-oriented Policies”, in Henkel, D. et al., *Space-Design of the Public City*, Berlin, Springer, 2013, pp. 255-288.
- “Valutazione delle performance organizzative e accountability negli uffici giudiziari” in Sciacca M. et al., *Giustizia in bilico. I percorsi di innovazione giudiziaria: percorsi, attori, governance*, Roma, Aracne, 2013, pp. 529-553.
- “La valutazione nel settore pubblico e nel sistema giudiziario italiano”, in *Questione Giustizia*, 2013, n.2/3, pp. 66-79.
- “Spending review: governance senza capacità di governo. Dell'assenza di tecnostutture pubbliche in grado di presidiare i processi di riforma amministrativa”, in *Rivista Italiana di Valutazione*, 2013 (forthcoming).

Milan, october 22th, 2013

Signature:

